

Are you sure you (really) know what your customers care about?

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Think links in a chain...of value







Start with the elements of the chain...

- End customers' wants/needs/desires +
- Our customers' competitive environment +
- Our customers' goals +
 - The specific application for the product/service we are trying to sell +
 - Potential X Factors: Additional value from Product; Manufacturer; Distributor; Salesperson =
 - A unique value proposition





How clear are we on the links?

There are times when we have to move our thinking.

From solving to technical problem

To solving a business problem





Why do customers switch suppliers?

- Reduce product price
- Reduce cost of doing business
- Enter new markets
- Acquire new/more customers
 Increase sales at existing customers
- Increase the profit of sales
- Reduce Energy costs
- Reduce cost required to install/maintain
- Increase throughput
- Reduce quality issues (Scrap, rework, warranty)
- Reduce health, safety, environmental issues (compliance)
- Reduce inventory costs (Raw, WIP, Finished)
- Reduce disposal costs





How many different job titles are represented?

- Senior Management
- Marketing/sales
- Production
 Quality
- Reliability
- Sustainability
- Materials Management
- HSE (Compliance)
- Maintenance
- Purchasing





Start with some basics

- Fiscal year
 Planning cycle
 Corporate goals
- Key corporate metrics (What do they measure?)
- Who are their competitors?
- Who are their customers?

Ultimately, what do they really value?





Ultimately, how do we differentiate?

Real value = Product (or service) we sell + X

Can you define it, quantify it, prove it?

 Does your X (or multiple Xs) line up iwht something the customer cares about?



What is X?

